

Is it possible to identify the 500 most powerful individuals on the planet -- one in 14 million? That's what we tried to do with the inaugural FP Power Map, our inventory of the people who control the commanding heights of the industries that run the world, from politics to high finance, media to energy, warfare to religion. Think of it as a list of all the most important other lists. Here's how they stack up -- and why (sorry, declinists!) Americans are still No. 1 in pretty much everything that matters. For now.

**Sources and Methods:** Where possible, we took a "list of lists" approach, consulting the authoritative rankings for a given industry and substituting judgment where quantitative assessments do not exist. Among our sources: Box Office Mojo [Yearly Box Office](http://www.boxofficemojo.com/yearly/chart/?view2=worldwide&yr=2012&sort=wwgross&order=DESC&p=.htm), [Citypopulation.de](http://www.citypopulation.de/world/Agglomerations.html) by Thomas Brinkoff, [*Forbes* 100 Most Powerful Women](http://www.forbes.com/power-women/list/), [*Forbes* World's Most Powerful People](http://www.forbes.com/powerful-people/list/), *Global Finance* [World's 50 Biggest Banks](http://www.gfmag.com/tools/best-banks/11986-worlds-50-biggest-banks-2012.html#axzz2RUXFiUa6), [*Fortune* Global 500](http://money.cnn.com/magazines/fortune/global500/2012/full_list/index.html), *Global Journal* [Top 100 NGOs](http://theglobaljournal.net/2012/Top100NGOs/), Institute of Media and Communications Policy [International Media Corporations](http://www.mediadb.eu/en.html), *Pensions & Investments*/Towers Watson [World 500](http://www.pionline.com/article/20121029/CHART01/121029918), [PFC Energy 50](https://www.pfcenergy.com/PFC-Energy-50/PFC-Energy-50), [SIPRI Military Expenditure Database](http://www.sipri.org/research/armaments/milex/milex_database) and [SIPRI Top 100 companies](http://www.sipri.org/research/armaments/production/Top100), Sovereign Wealth Fund Institute [Fund Rankings](http://www.swfinstitute.org/fund-rankings/), *Times Higher Education* [World University Rankings](http://www.timeshighereducation.co.uk/world-university-rankings/2011-12/world-ranking) by Thomson Reuters, *Vanity Fair* [New Establishment List](http://www.vanityfair.com/business/new-establishment/2012), *Wall Street Journal MarketWatch* [World's Largest Mutual Funds](http://www.marketwatch.com/tools/mutual-fund/top25largest).



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| Mahmoud Abbas | President, Palestinian Authority | West Bank | Politics |
| Tony Abbott | Liberal Party leader | Australia | Politics |
| Shinzo Abe | Prime minister | Japan | PoliticsBully Pulpit |
| Jill Abramson | *New York Times* executive editor | USA | Bully Pulpit |
| Sheldon Adelson | Las Vegas Sands CEO and chair | USA | PoliticsMoney |
| Aga Khan IV | Ismaili Muslim imam | Britain | Bully PulpitMoney |
| Daniel Akerson | General Motors CEO and chair | USA | Money |
| Rinat Akhmetov | System Capital Management owner | Ukraine | Money |
| Karl Albrecht | Aldi Süd owner | Germany | Money |
| Vagit Alekperov | Lukoil president | Russia | Money |
| Keith Alexander | National Security Agency director | USA | Force |
| Paul Allen | Microsoft co-founder and Vulcan Inc. chair | USA | BrainsMoney |
| Yukiya Amano | International Atomic Energy Agency director-general | Japan | Good |
| Shlomo Amar | Sephardic chief rabbi | Israel | Bully Pulpit |
| Mukesh Ambani | Reliance Industries chair and managing director | India | Money |
| Yaakov Amidror | National security advisor | Israel | Force |
| Celso Amorim | Defense minister | Brazil | Force |
| Marc Andreessen | Andreessen Horowitz co-founder | USA | BrainsMoney |
| A.K. Antony | Defense minister | India | Force |
| Catherine Ashton | European Union foreign minister | Britain | Politics |
| Taro Aso | Finance minister | Japan | Money |
| Bashar al-Assad | President | Syria | Evil |
| Ibrahim bin Abdulaziz al-Assaf | Finance minister | Saudi Arabia | Money |
| Aung San Suu Kyi | Opposition leader | Burma | PoliticsBully Pulpit |
| Jean-Marc Ayrault | Prime minister | France | Politics |
| Alberto Baillères | Grupo Bal chair | Mexico | Money |
| John Baird | Foreign minister | Canada | Politics |
| Bernard Bajolet | Directorate-General for External Security head[**\***](http://www.foreignpolicy.com/articles/2013/04/29/the_500_most_powerful_people_in_the_world?wp_login_redirect=0#update) | France | Force |
| Steve Ballmer | Microsoft CEO | USA | BrainsMoney |
| Ban Ki-moon | United Nations secretary-general | South Korea | GoodBully Pulpit |
| Mario Barletta | Radical Civic Union president | Argentina | Politics |
| José Manuel Barroso | European Commission president | Portugal | Politics |
| Bartholomew I | Ecumenical patriarch of Constantinople | Turkey | Bully Pulpit |
| Omar Hassan al-Bashir | President | Sudan | Evil |
| Fatou Bensouda | International Criminal Court prosecutor | Gambia | Good |
| Ben Bernanke | Federal Reserve chair | USA | MoneyBully Pulpit |
| Pier Luigi Bersani | Democratic Party secretary | Italy | Politics |
| Jeff Bewkes | Time Warner Inc. CEO and chair | USA | Bully PulpitMoney |
| Jeff Bezos | Amazon CEO | USA | BrainsMoney |
| Ted Bianco | Wellcome Trust acting director | Britain | Good |
| Joseph Biden | Vice president | USA | PoliticsBully Pulpit |
| Carl Bildt | Foreign minister | Sweden | Politics |
| Robert Birgeneau | U.C. Berkeley chancellor | USA | Brains |
| Tony Blair | Former prime minister | Britain | PoliticsBully Pulpit |
| Lloyd Blankfein | Goldman Sachs CEO and chair | USA | Money |
| Len Blavatnik | Access Industries chair | USA | Money |
| Michael Bloomberg | New York mayor | USA | PoliticsBully PulpitMoney |
| John Boehner | Speaker of the House of Representatives | USA | Politics |
| Jean-Laurent Bonnafé | BNP Paribas CEO and director | France | Money |
| Alexander Bortnikov | FSB director | Russia | Force |
| Leszek Borysiewicz | Cambridge University chief executive | Britain | Brains |
| John Brennan | CIA director | USA | Force |
| Sergey Brin | Google co-founder | USA | BrainsMoney |
| Andrew Brown | Church Commissioners CEO and secretary | Britain | Good |
| Warren Buffett | Berkshire Hathaway CEO | USA | Bully PulpitMoney |
| Ursula Burns | Xerox CEO | USA | Money |
| David Cameron | Prime minister | Britain | PoliticsBully Pulpit |
| Bob Carr | Foreign minister | Australia | Politics |
| Vicente Carrillo Fuentes | Juárez cartel leader | Mexico | Evil |
| John Chambers | Cisco CEO and chair | USA | Money |
| Margaret Chan | World Health Organization director-general | China | Good |
| Norman Chan | Hong Kong Monetary Authority CEO | Hong Kong | Money |
| Stephen Chazen | Occidental CEO and president | USA | Money |
| Dhanin Chearavanont | Charoen Pokphand Group chair | Thailand | Money |
| Chen Yuan | China Development Bank chair | China | Money |
| Cheng Yu-tung | Investor | Hong Kong | Money |
| Palaniappan Chidambaram | Finance minister | India | Money |
| Jean-Paul Chifflet | Crédit Agricole CEO | France | Money |
| James Clapper | Director of national intelligence | USA | Force |
| Helen Clark | U.N. Development Program administrator | New Zealand | Good |
| Joseph Clayton | Dish Network CEO and president | USA | Bully Pulpit |
| Bill Clinton | Former president | USA | PoliticsBully Pulpit |
| Hillary Clinton | Former secretary of state | USA | PoliticsBully Pulpit |
| Tim Cook | Apple CEO | USA | BrainsMoney |
| Jean-François Copé | Union for a Popular Movement president | France | Politics |
| Michael Corbat | Citigroup CEO | USA | Money |
| Ertharin Cousin | U.N. World Food Program executive director | USA | Good |
| James Cuno | J. Paul Getty Trust CEO and president | USA | Good |
| Siyabonga Cwele | State security minister | South Africa | Force |
| Ophelia Dahl | Partners in Health executive director | USA | Good |
| Dai Xianglong | National Council for Social Security Fund chair | China | Money |
| Dalai Lama | Tibetan spiritual leader |   | Bully Pulpit |
| Aliko Dangote | Dangote Group CEO and president | Nigeria | Money |
| Kim Darroch | National security advisor | Britain | Force |
| Ahmet Davutoglu | Foreign minister | Turkey | Politics |
| Henri de Castries | AXA CEO and chair | France | Money |
| Michael Dell | Dell CEO | USA | BrainsMoney |
| Leonardo Del Vecchio | Luxottica chair | Italy | Money |
| Thomas de Maizière | Defense minister | Germany | Force |
| Christophe de Margerie | Total CEO and chair | France | Money |
| Martin Dempsey | Chairman of the Joint Chiefs of Staff | USA | Force |
| Hailemariam Desalegn | African Union chair | Ethiopia | Politics |
| Cobus de Swardt | Transparency International managing director | South Africa | Good |
| Philip de Toledo | Capital Group Companies president | USA | Money |
| Michael Diekmann | Allianz CEO and chair | Germany | Money |
| Jeroen Dijsselbloem | Dutch finance minister and Eurogroup president | Netherlands | Money |
| Sheila Dikshit | New Delhi chief minister | India | Politics |
| Jamie Dimon | JPMorgan Chase CEO, chair, and president | USA | Money |
| Daniel Doctoroff | Bloomberg L.P. CEO and president | USA | Bully Pulpit |
| Tom Donilon | National security advisor | USA | Force |
| Thomas Donohue | Chamber of Commerce CEO and president | USA | PoliticsBully PulpitMoney |
| Jack Dorsey | Twitter founder and Square Inc. CEO | USA | Bully PulpitBrains |
| Mario Draghi | European Central Bank president | Italy | Money |
| Abu Dua | al Qaeda in Iraq leader | Iraq | Evil |
| Jean-François Dubos | Vivendi chair | France | Bully Pulpit |
| Bob Dudley | BP CEO | USA | Money |
| Mike Duke | Walmart CEO and president | USA | Money |
| Mark Dybul | Global Fund executive director | USA | Good |
| Nabil Elaraby | Arab League secretary-general | Egypt | Politics |
| Mohamed A. El-Erian | Pimco CEO and co-CIO | USA | Money |
| John Elkann | Exor chair | Italy | Money |
| Larry Ellison | Oracle CEO and chair | USA | BrainsMoney |
| Erik Engstrom | Reed Elsevier CEO | Sweden | Bully Pulpit |
| Recep Tayyip Erdogan | Prime minister | Turkey | PoliticsBully Pulpit |
| Sergio Ermotti | UBS CEO | Switzerland | Money |
| Laurent Fabius | Foreign minister | France | Politics |
| Richard Fadden | Canadian Security Intelligence Service director | Canada | Force |
| Teuku Faizasyah | International affairs advisor | Indonesia | Force |
| Mohsen Fakhrizadeh-Mahabadi | Nuclear scientist | Iran | Evil |
| John Fallon | Pearson CEO | Britain | Bully Pulpit |
| Fan Changlong | Central Military Commission vice chairman | China | Force |
| Fang Fenghui | People's Liberation Army chief of general staff | China | Force |
| Drew Gilpin Faust | Harvard University president | USA | Brains |
| Jon Feltheimer | Lionsgate CEO and co-chair | USA | Bully Pulpit |
| Hakan Fidan | National Intelligence Organization undersecretary | Turkey | Force |
| Laurence Fink | BlackRock CEO and chair | USA | Money |
| Chris Finlayson | BG CEO | Britain | Money |
| Jürgen Fitschen | Deutsche Bank co-chair | Germany | Money |
| James Flaherty | Finance minister | Canada | Money |
| Maria das Graças Silva Foster | Petrobras CEO | Brazil | Money |
| Mikhail Fradkov | Foreign Intelligence Service head | Russia | Force |
| Pope Francis | Head of Catholic Church | Vatican City | Bully Pulpit |
| Vagner Freitas | Unified Workers' Central president | Brazil | Politics |
| Mikhail Fridman | Alfa Group Consortium chair | Russia | Money |
| Fu Chengyu | Sinopec chair | China | Money |
| Osamu Fujimura | Chief cabinet secretary | Japan | Politics |
| Robert Gallucci | MacArthur Foundation president | USA | Good |
| Sonia Gandhi | Indian National Congress party president | India | Politics |
| Bill Gates | Bill & Melinda Gates Foundation co-chair and Microsoft co-founder | USA | MoneyGood |
| Melinda Gates | Gates Foundation co-chair | USA | MoneyGood |
| Valery Gerasimov | Armed forces chief of general staff | Russia | Force |
| Rostam Ghasemi | Iranian oil minister | Iran | Money |
| Carlos Ghosn | Nissan and Renault CEO and chair | France | Money |
| Julia Gillard | Prime minister | Australia | Politics |
| Ivan Glasenberg | Glencore CEO | South Africa | Money |
| Robert Glasser | Care International secretary-general | USA | Good |
| Pravin Gordhan | Finance minister | South Africa | Money |
| Terry Gou | Foxconn CEO | Taiwan | Money |
| Mario Greco | Assicurazioni Generali CEO | Italy | Money |
| Brad Grey | Paramount Pictures CEO and chair | USA | Bully Pulpit |
| William Gross | Pimco co-CIO and managing director | USA | Money |
| Sérgio Guerra | Brazilian Social Democracy Party president | Brazil | Politics |
| Abdullah Gul | President | Turkey | Politics |
| Fethullah Gulen | Muslim religious leader | Turkey | Bully Pulpit |
| Stuart Gulliver | HSBC group CEO | Britain | Money |
| Guo Jinlong | Beijing Communist Party secretary | China | Politics |
| Guo Shengkun | Minister of public security | China | Force |
| Ángel Gurrí­a | OECD secretary-general | Mexico | Politics |
| António Guterres | U.N. high commissioner for refugees | Portugal | Good |
| Javier Gutiérrez | Ecopetrol CEO | Colombia | Money |
| Joaquín Guzmán Loera | Sinaloa drug cartel leader | Mexico | Evil |
| Fernando Haddad | São Paulo mayor | Brazil | Politics |
| Chuck Hagel | Defense secretary | USA | Force |
| William Hague | Foreign minister | Britain | Politics |
| Tony Hall | BBC director-general | Britain | Bully Pulpit |
| Andrew Hamilton | Oxford University chief executive | Britain | Brains |
| Ingrid Hamm | Robert Bosch Stiftung executive director | Germany | Good |
| John Hammergren | McKesson CEO, chair, and president | USA | Money |
| Philip Hammond | Secretary of state for defense | Britain | Force |
| Han Zheng | Shanghai Communist Party secretary | China | Politics |
| Jalaluddin Haqqani | Haqqani network leader | Afghanistan | Evil |
| Stephen Harper | Prime minister | Canada | PoliticsBully Pulpit |
| Toru Hashimoto | Osaka mayor | Japan | Politics |
| Gerald Hassell | Bank of New York Mellon CEO and chair | USA | Money |
| Jimmy Hayes | Cox Enterprises CEO and president | USA | Bully Pulpit |
| John Hennessy | Stanford University president | USA | Brains |
| Jeanine Hennis-Plasschaert | Defense minister | Netherlands | Force |
| Stephen Hester | Royal Bank of Scotland CEO | Britain | Money |
| Christoph Heusgen | National security advisor | Germany | Force |
| Marillyn Hewson | Lockheed Martin CEO and president | USA | MoneyForce |
| Hisashi Hieda | Fuji Media Holdings CEO and chair | Japan | Bully Pulpit |
| Nobuyuki Hirano | Mitsubishi UFJ Financial Group CEO and president | Japan | Money |
| Ho Ching | Temasek CEO and executive director | Singapore | Money |
| Reid Hoffman | LinkedIn co-founder and executive chair | USA | Brains |
| François Hollande | President | France | PoliticsBully Pulpit |
| Jan Hommen | ING CEO | Netherlands | Money |
| Mahabub Hossain | BRAC executive director | Bangladesh | Good |
| Hyun Oh-seok | Finance minister | South Korea | Money |
| Carl Icahn | Icahn Enterprises chair | USA | Money |
| Robert Iger | Walt Disney Co. CEO and chair | USA | Bully PulpitMoney |
| Sergei Ignatiev | Central Bank of Russia chair | Russia | Money |
| Jeffrey Immelt | General Electric CEO and chair | USA | Money |
| Naoki Inose | Tokyo governor | Japan | Politics |
| Zaheer ul-Islam | Inter-Services Intelligence director-general | Pakistan | Force |
| Jonathan Ive | Apple senior VP for industrial design | Britain | Brains |
| Paul Jacobs | Qualcomm CEO and chair | USA | Brains |
| Mohammad Ali Jafari | Islamic Revolutionary Guard Corps commander | Iran | ForceEvil |
| Anshu Jain | Deutsche Bank co-chair | Britain | Money |
| Paul Jean-Ortiz | Diplomatic advisor | France | Force |
| Antony Jenkins | Barclays Group CEO | Britain | Money |
| Jiang Jianqing | Industrial and Commercial Bank of China executive director and chair | China | Money |
| Jiang Jiemin | State-owned Assets Supervision and Administration Commission chair[**\***](http://www.foreignpolicy.com/articles/2013/04/29/the_500_most_powerful_people_in_the_world?wp_login_redirect=0#update) | China | Money |
| Jiang Zemin | Former president | China | Politics |
| Edward Johnson | Fidelity Investments CEO and chair | USA | Money |
| Goodluck Jonathan | President | Nigeria | Politics |
| Alok Joshi | Research and Analysis Wing chief | India | Force |
| Banri Kaieda | Democratic Party of Japan president | Japan | Politics |
| Unni Karunakara | Médecins Sans Frontières president | India | Good |
| Hamid Karzai | President | Afghanistan | Politics |
| Ashfaq Parvez Kayani | Chief of army staff | Pakistan | Force |
| Muhtar Kent | Coca-Cola CEO and chair | USA | Money |
| Neal Keny-Guyer | Mercy Corps CEO | USA | Good |
| John Kerry | Secretary of state | USA | PoliticsBully Pulpit |
| Ali Khamenei | Supreme leader | Iran | ForceEvil |
| Salman Khurshid | Foreign minister | India | Politics |
| Paal Kibsgaard | Schlumberger CEO | Norway | Money |
| Kemal Kilicdaroglu | Republican People's Party chair | Turkey | Politics |
| Kim Jang-soo | National security advisor | South Korea | Force |
| Jim Yong Kim | World Bank president | USA | MoneyGood |
| Kim Jong Un | Supreme leader | North Korea | ForceEvil |
| Kim Kwan-jin | Defense minister | South Korea | Force |
| Ian King | BAE Systems CEO | Britain | MoneyForce |
| Mervyn King | Bank of England governor | Britain | Money |
| Cristina Fernández de Kirchner | President | Argentina | PoliticsBully Pulpit |
| Fumio Kishida | Foreign minister | Japan | Politics |
| Henry Kissinger | Former secretary of state | USA | BrainsBully Pulpit |
| Susanne Klatten | Investor | Germany | Money |
| Bill Klesse | Valero CEO and chair | USA | Money |
| Philip Knight | Nike chair | USA | Money |
| Charles Koch | Koch Industries CEO and chair | USA | PoliticsMoney |
| David Koch | Koch Industries executive VP | USA | PoliticsMoney |
| Nobuaki Koga | Japanese Trade Union Confederation, president | Japan | Politics |
| Larry Kramer | Hewlett Foundation president | USA | Good |
| William Kumuyi | Deeper Christian Life Ministry general superintendent | Nigeria | Bully Pulpit |
| Haruhiko Kuroda | Bank of Japan governor | Japan | Money |
| Raymond Kwok | Sun Hung Kai Properties co-chair | Hong Kong | Money |
| Thomas Kwok | Sun Hung Kai Properties co-chair | Hong Kong | Money |
| Oh-Hyun Kwon | Samsung CEO | South Korea | BrainsMoney |
| Christine Lagarde | IMF managing director | France | MoneyGood |
| Arnaud Lagardère | Lagardère CEO and chair | France | Bully Pulpit |
| Pascal Lamy | World Trade Organization director-general | France | Good |
| Ryan Lance | ConocoPhillips CEO and chair | USA | Money |
| Germán Larrea Mota-Velasco | Grupo México president | Mexico | Money |
| Carol Larson | Packard Foundation president | USA | Good |
| Risa Lavizzo-Mourey | Robert Wood Johnson Foundation CEO and president | USA | Good |
| Sergei Lavrov | Foreign minister | Russia | Politics |
| Jean-Yves Le Drian | Defense minister | France | Force |
| Lee Shau-kee | Henderson Land Development chair | Hong Kong | Money |
| Thierry Lepaon | General Confederation of Labor secretary-general | France | Politics |
| Richard Levin | Yale University president | USA | Brains |
| Jacob Lew | Treasury secretary | USA | Money |
| Li Hongzhi | Falun Gong founder | China | Bully Pulpit |
| Li Jianguo | All-China Federation of Trade Unions chair | China | Politics |
| Li Ka-shing | Hutchison Whampoa chair | Hong Kong | Money |
| Li Keqiang | Premier | China | Politics |
| Li Lihui | Bank of China president | China | Money |
| Robin Li | Baidu CEO | China | Bully PulpitBrainsMoney |
| Alfredo Lim | Manila mayor | Philippines | Politics |
| Lim Siong Guan | Government of Singapore Investment Corp. president | Singapore | Money |
| Vladimir Lisin | NLMK chair | Russia | Money |
| Liu Zhenya | State Grid Corp. president | China | Money |
| Andrés Manuel López Obrador | Opposition leader | Mexico | Politics |
| Hernán Lorenzino | Economic minister | Argentina | Money |
| Peter Löscher | Siemens CEO and president | Austria | Money |
| Lou Jiwei | Finance minister | China | Money |
| Emilio Lozoya Austin | Pemex CEO | Mexico | Money |
| Helge Lund | Statoil CEO and president | Norway | Money |
| Michael Lynton | Sony Entertainment CEO and chair | USA | Bully Pulpit |
| Peter MacKay | Defense minister | Canada | Force |
| Andrew Mackenzie | BHP Billiton CEO | South Africa | Money |
| Gregory Maffei | Liberty Media CEO and president | USA | Bully Pulpit |
| Mohammed bin Rashid Al Maktoum | Defense minister | UAE | PoliticsForce |
| Miguel Ángel Mancera | Mexico City mayor | Mexico | Politics |
| Guido Mantega | Finance minister | Brazil | Money |
| Lutz Marmor | ARD chair | Germany | Bully Pulpit |
| John Mars | Mars Inc. chair | USA | Money |
| Agus Martowardojo | Finance minister | Indonesia | Money |
| Masayuki Matsumoto | NHK president | Japan | Bully Pulpit |
| Isao Matsushita | JX Holdings CEO and president | Japan | Money |
| Shigeo Matsutomi | Intelligence chief | Japan | Force |
| Peter Maurer | International Committee of the Red Cross president | Switzerland | Good |
| Marissa Mayer | Yahoo! CEO | USA | Bully Pulpit |
| Timothy Mayopoulos | Fannie Mae CEO | USA | Money |
| Lowell McAdam | Verizon CEO and chair | USA | Money |
| Margot McCarthy | National security advisor | Australia | Force |
| Mitch McConnell | Senate minority leader | USA | Politics |
| William McNabb | Vanguard CEO and chair | USA | Money |
| James McNerney | Boeing CEO and chair | USA | MoneyForce |
| José Antonio Meade | Foreign minister | Mexico | Politics |
| Mourad Medelci | Foreign minister | Algeria | Politics |
| Dmitry Medvedev | Prime minister | Russia | Politics |
| Hakimullah Mehsud | Pakistani Taliban leader | Pakistan | Evil |
| Andrey Melnichenko | Siberian Coal Energy Co. chair | Russia | Money |
| Shivshankar Menon | National security advisor | India | Force |
| Angela Merkel | Chancellor | Germany | PoliticsBully PulpitMoney |
| Khaled Meshaal | Hamas leader | West Bank | ForceEvil |
| Gérard Mestrallet | GDF Suez CEO and chair | France | Money |
| Yona Metzger | Ashkenazi chief rabbi | Israel | Bully Pulpit |
| Leonid Mikhelson | Novatek executive director | Russia | Money |
| Carolyn Miles | Save the Children CEO and president | USA | Good |
| Ed Miliband | Labour Party leader | Britain | Politics |
| Alexey Miller | Gazprom CEO and chair | Russia | Money |
| Yuri Milner | Digital Sky Technologies founder | Russia | BrainsMoney |
| Le Luong Minh | Association of Southeast Asian Nations secretary-general | Vietnam | Politics |
| Lakshmi Mittal | ArcelorMittal CEO and chair | India | Money |
| Semion Mogilevich | Mafia boss | Russia | Evil |
| Nadir Mohamed | Rogers Communications CEO and president | Canada | Bully Pulpit |
| Moon Hee-sang | Democratic United Party leader | South Korea | Politics |
| Pedro Morenés | Defense minister | Spain | Force |
| Mohamed Morsy | President | Egypt | Politics |
| Pierre Moscovici | Finance minister | France | Money |
| Heydar Moslehi | Intelligence minister | Iran | Force |
| Brian Moynihan | Bank of America CEO | USA | Money |
| Fahad al-Mubarak | Saudi Arabian Monetary Agency governor | Saudi Arabia | Money |
| Alan Mulally | Ford CEO and president | USA | Money |
| Tom Mulcair | New Democratic Party leader | Canada | Politics |
| Rupert Murdoch | News Corp. CEO and chair | USA | MoneyBully Pulpit |
| Elon Musk | PayPal, SpaceX, and Tesla Motors founder | USA | MoneyBrains |
| Abdullah bin Zayed Al Nahyan | Foreign minister | UAE | Politics |
| Mohammed bin Zayed Al Nahyan | Abu Dhabi crown prince | UAE | PoliticsForceMoney |
| Ali al-Naimi | Minister of petroleum | Saudi Arabia | Money |
| Hiroaki Nakanishi | Hitachi president | Japan | BrainsMoney |
| Nam Jae-joon | National Intelligence Service chief | South Korea | Force |
| Janet Napolitano | Homeland security secretary | USA | Force |
| Óscar Naranjo | National security advisor | Mexico | Force |
| Hassan Nasrallah | Hezbollah secretary-general | Lebanon | PoliticsForceEvil |
| Marty Natalegawa | Foreign minister | Indonesia | Politics |
| Mohammed bin Nayef | Interior minister | Saudi Arabia | Force |
| Benjamin Netanyahu | Prime minister | Israel | PoliticsBully Pulpit |
| Maite Nkoana-Mashabane | Foreign minister | South Africa | Politics |
| Indra Nooyi | PepsiCo CEO and chair | USA | Money |
| Phebe Novakovic | General Dynamics CEO and chair | USA | MoneyForce |
| Christian Noyer | Bank of France governor | France | Money |
| Barack Obama | President | USA | PoliticsBully PulpitForceBrainsMoney |
| Michelle Obama | First lady | USA | Bully Pulpit |
| Frances O'Grady | Trades Union Congress general secretary | Britain | Politics |
| Mullah Mohammed Omar | Taliban leader | Afghanistan | ForceEvil |
| Keith O'Nions | Imperial College London rector | Britain | Brains |
| Itsunori Onodera | Defense minister | Japan | Force |
| Amancio Ortega | Inditex founder | Spain | Money |
| George Osborne | Chancellor of the Exchequer | Britain | Money |
| Paul Otellini | Intel CEO and president | USA | BrainsMoney |
| Michael Otto | Otto Group chair | Germany | Money |
| Ricardo Paes de Barros | Secretary of strategic affairs | Brazil | Force |
| Larry Page | Google CEO | USA | BrainsMoney |
| Tamir Pardo | Mossad director | Israel | Force |
| Park Geun-hye | President | South Korea | Politics |
| Park Won-soon | Seoul mayor | South Korea | Politics |
| Antonio Patriota | Foreign minister | Brazil | Politics |
| Nikolai Patrushev | National Security Council secretary | Russia | Force |
| Enrique Peña Nieto | President | Mexico | PoliticsBully Pulpit |
| Yves Perrier | Amundi CEO | France | Money |
| Stefan Persson | H&M chair | Sweden | Money |
| Navi Pillay | U.N. high commissioner for human rights | South Africa | Good |
| François-Henri Pinault | Kering CEO and chair | France | Money |
| Juan Carlos Pinzón | Defense minister | Colombia | Force |
| Georges Plassat | Carrefour CEO | France | Money |
| Vladimir Potanin | Interros owner | Russia | Money |
| Scott Powers | State Street Global Advisors CEO and president | USA | Money |
| Sunil Prabhu | Mumbai mayor | India | Politics |
| Vladimir Putin | President | Russia | PoliticsBully PulpitForceMoney |
| Yusuf al-Qaradawi | Sunni cleric | Egypt | Bully Pulpit |
| Thomas Rabe | Bertelsmann CEO and chair | Germany | Bully Pulpit |
| Bertrand Ract-Madoux | Army chief of staff | France | Force |
| Baba Ramdev | Hindu spiritual leader | India | Bully Pulpit |
| Rafael Ramírez | PDVSA president | Venezuela | Money |
| Anders Fogh Rasmussen | NATO secretary-general | Denmark | Force |
| Sumner Redstone | Viacom and CBS chair | USA | Bully Pulpit |
| Olli Rehn | European Commission finance minister | Finland | Money |
| Harry Reid | Senate majority leader | USA | Politics |
| L. Rafael Reif | MIT president | USA | Brains |
| Stephen Rigby | National security advisor | Canada | Force |
| Rebecca Rimel | Pew Charitable Trusts CEO and president | USA | Good |
| Georgina Rinehart | Hancock Prospecting chair and director | Australia | Money |
| Brian Roberts | Comcast CEO and chair and NBCUniversal chair | USA | Bully Pulpit |
| John Roberts | Supreme Court chief justice | USA | Politics |
| Virginia Rometty | IBM CEO, chair, and president | USA | BrainsMoney |
| Kenneth Roth | Human Rights Watch executive director | USA | Good |
| Dilma Rousseff | President | Brazil | PoliticsBully Pulpit |
| David Rubenstein | Carlyle Group co-CEO | USA | Money |
| George Rupp | International Rescue Committee CEO and president | USA | Good |
| Bader al-Saad | Kuwait Investment Authority managing director | Kuwait | Money |
| Alfredo Sáenz | Banco Santander CEO | Spain | Money |
| Joseph Safra | Grupo Safra chair | Brazil | Money |
| Atsuo Saka | Japan Post Holdings CEO | Japan | Money |
| Sheryl Sandberg | Facebook COO | USA | Brains |
| Norio Sasaki | Toshiba president | Japan | BrainsMoney |
| Yasuhiro Sato | Mizuho Financial Group CEO and president | Japan | Money |
| Abdullah bin Abdulaziz Al Saud | King | Saudi Arabia | PoliticsMoney |
| Salman bin Abdulaziz Al Saud | Crown prince | Saudi Arabia | PoliticsMoney |
| Saud bin Faisal bin Abdulaziz Al Saud | Foreign minister | Saudi Arabia | Politics |
| John Sawers | Secret Intelligence Service chief | Britain | Force |
| Paolo Scaroni | Eni CEO | Italy | Money |
| Wolfgang Schäuble | Finance minister | Germany | Money |
| Gerhard Schindler | Federal Intelligence Service president | Germany | Force |
| Dieter Schwarz | Schwarz Group owner | Germany | Money |
| Igor Sechin | Rosneft president and chair | Russia | Money |
| Pierre Servant | Natixis CEO | France | Money |
| Sri Sri Ravi Shankar | Hindu spiritual leader | India | Bully Pulpit |
| Mohamed Raafat Shehata | General Intelligence Service chief | Egypt | Force |
| Abdul-Aziz al-Sheikh | Grand mufti | Saudi Arabia | Bully Pulpit |
| Salil Shetty | Amnesty International secretary-general | India | Good |
| Sergei Shoigu | Defense minister | Russia | Force |
| Faisal Al Shoubaki | General Intelligence Department director | Jordan | Force |
| Radoslaw Sikorski | Foreign minister | Poland | Politics |
| Anton Siluanov | Finance minister | Russia | Money |
| Mehmet Simsek | Finance minister | Turkey | Money |
| Manmohan Singh | Prime minister | India | Politics |
| Carlos Slim Helú | Grupo Carso founder | Mexico | Money |
| Yngve Slyngstad | Norges Bank Investment Management CEO | Norway | Money |
| James Smith | Thomson Reuters CEO and president | USA | Bully Pulpit |
| Stephen Smith | Defense minister | Australia | Force |
| Sergei Sobyanin | Moscow mayor | Russia | Politics |
| Michael Sommer | Confederation of German Trade Unions president | Germany | Politics |
| Masayoshi Son | SoftBank Mobile CEO | Japan | Brains |
| George Soros | Soros Fund Management chair | USA | Money |
| Sterling Speirn | Kellogg Foundation CEO and president | USA | Good |
| Richard Stearns | World Vision president | USA | Good |
| Peer Steinbrück | Social Democratic Party leader | Germany | Politics |
| Randall Stephenson | AT&T CEO and chair | USA | Money |
| John Strangfeld | Prudential Financial CEO and chair | USA | Money |
| Megawati Sukarnoputri | Indonesian Democratic Party of Struggle chair | Indonesia | Politics |
| Bandar bin Sultan | General Intelligence Presidency chief | Saudi Arabia | Force |
| Arthur Ochs Sulzberger Jr. | New York Times Co. chair | USA | Bully Pulpit |
| William Swanson | Raytheon CEO and chair | USA | MoneyForce |
| Sushma Swaraj | Bharatiya Janata Party opposition leader | India | Politics |
| Alwaleed bin Talal | Kingdom Holding Co. chair | Saudi Arabia | Money |
| Ahmed al-Tayeb | Grand sheikh of al-Azhar | Egypt | Bully Pulpit |
| Johannes Teyssen | E.ON CEO and chair | Germany | Money |
| Hamad bin Jassim bin Jabr Al Thani | Foreign minister | Qatar | Bully Pulpit |
| Hamad bin Khalifa Al Thani | Emir | Qatar | PoliticsMoneyBully Pulpit |
| Thein Sein | President | Burma | Politics |
| Peter Thiel | PayPal co-founder | USA | BrainsMoney |
| David Thomson | Thomson Reuters chair | Canada | Bully PulpitMoney |
| Shirley Tilghman | Princeton University president | USA | Brains |
| Rex Tillerson | Exxon Mobil CEO and chair | USA | Money |
| Héctor Timerman | Foreign minister | Argentina | Politics |
| Robert Tjian | Howard Hughes Medical Institute president | USA | Good |
| Alexandre Tombini | Central Bank of Brazil governor | Brazil | Money |
| Akio Toyoda | Toyota CEO | Japan | Money |
| Miguel Ángel Treviño Morales | Zetas drug cartel leader | Mexico | Evil |
| Richard Trumka | AFL-CIO president | USA | Politics |
| Kazuhiro Tsuga | Panasonic president | Japan | BrainsMoney |
| Kevin Tsujihara | Warner Bros. Entertainment CEO | USA | Bully Pulpit |
| Yoshinobu Tsutsui | Nippon Life Insurance president | Japan | Money |
| Donald Tusk | Prime minister | Poland | Politics |
| Luis Ubiñas | Ford Foundation president | USA | Good |
| Hiroo Unoura | Nippon Telegraph and Telephone CEO | Japan | Money |
| Alisher Usmanov | Investor | Russia | Money |
| Herman Van Rompuy | European Council president | Belgium | Politics |
| Viktor Vekselberg | Renova Group chair | Russia | Money |
| Luis Videgaray | Finance minister | Mexico | Money |
| Antonio Villaraigosa | Los Angeles mayor | USA | Politics |
| Ignazio Visco | Bank of Italy governor | Italy | Money |
| Peter Voser | Royal Dutch Shell CEO | Switzerland | Money |
| Abu Musab Abdel Wadoud | al Qaeda in the Islamic Maghreb emir | Algeria | Evil |
| Jimmy Wales | Wikipedia founder | USA | Bully Pulpit |
| Peter Wall | Chief of general staff | Britain | Force |
| S. Robson Walton | Walmart chair | USA | Money |
| Wan Qingliang | Guangzhou Communist Party secretary | China | Politics |
| Wang Yi | Foreign minister | China | Politics |
| Wang Yilin | CNOOC chair | China | Money |
| Nick Warner | Australian Secret Intelligence Service director-general | Australia | Force |
| Rick Warren | Evangelical pastor | USA | Bully Pulpit |
| John Watson | Chevron CEO and chair | USA | Money |
| Jens Weidmann | German Federal Bank president | Germany | Money |
| Bob Weinstein | Weinstein Company co-chair | USA | Bully Pulpit |
| Harvey Weinstein | Weinstein Company co-chair | USA | Bully Pulpit |
| Justin Welby | Archbishop of Canterbury | Britain | Bully Pulpit |
| Guido Westerwelle | Foreign minister | Germany | Politics |
| Guy Weston | Garfield Weston Foundation chair | Britain | Good |
| Meg Whitman | Hewlett-Packard CEO and president | USA | Money |
| Joko Widodo | Jakarta governor | Indonesia | Politics |
| Steve Williams | Suncor CEO and president | Canada | Money |
| Oprah Winfrey | Harpo Productions and Oprah Winfrey Network CEO and chair | USA | Bully PulpitMoney |
| Martin Winterkorn | Volkswagen CEO | Germany | Money |
| Penny Wong | Finance minister | Australia | Money |
| Carolyn Woo | Catholic Relief Services CEO and president | USA | Good |
| George Wood | Assemblies of God general superintendent | USA | Bully Pulpit |
| Nasir al-Wuhayshi | al Qaeda in the Arabian Peninsula emir | Yemen | Evil |
| Xi Jinping | President | China | PoliticsBully PulpitMoneyForce |
| Xu Qiliang | Central Military Commission vice chairman | China | Force |
| Moshe Yaalon | Defense minister | Israel | Force |
| Yang Jiechi | State councilor | China | Politics |
| Yi Gang | Foreign exchange reserves administrator | China | Money |
| Ismet Yilmaz | Defense minister | Turkey | Force |
| Susilo Bambang Yudhoyono | President | Indonesia | Politics |
| Yun Byung-se | Foreign minister | South Korea | Politics |
| Syed Hashim Raza Zaidi | Karachi administrator | Pakistan | Politics |
| Lamberto Zannier | Organization for Security and Cooperation in Europe secretary-general | Italy | Politics |
| Ayman al-Zawahiri | al Qaeda leader | Egypt | Evil |
| Dieter Zetsche | Daimler CEO | Germany | Money |
| Zhang Jianguo | China Construction Bank president and executive director | China | Money |
| Zhang Yuzhuo | Shenhua Group CEO and president | China | Money |
| Zhou Jiping | China National Petroleum Corp. and PetroChina chair[**\***](http://www.foreignpolicy.com/articles/2013/04/29/the_500_most_powerful_people_in_the_world?wp_login_redirect=0#update) | China | Money |
| Zhou Xiaochuan | People's Bank of China governor | China | Money |
| Helen Zille | Democratic Alliance leader | South Africa | Politics |
| Robert Zimmer | University of Chicago president | USA | Brains |
| Mark Zuckerberg | Facebook CEO and founder | USA | BrainsMoney |
| Jacob Zuma | President | South Africa | Politics |