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| **[1990 Six Challenges](http://www.phibetaiota.net/1990/07/1990-steele-in-intelligence-in-the-1990s/)**  | [**1992 Avoiding Failure**](http://www.phibetaiota.net/1992/09/4015/) | [**2000 BOOK 1 CHAPTER 13**](http://www.phibetaiota.net/2000/07/2000-presidential-intelligence-book-1-chapter-13/) | [**2002 Book 2 Chapter 15**](http://www.phibetaiota.net/2002/07/2002-new-rules-for-the-new-craft-of-intelligence-book-2-chapter-15/) | [**2009 Intel4Prez**](http://www.phibetaiota.net/2009/02/2009-intelligence-for-the-president-and-everyone-else/) | [**2010 Fixing WH & IC**](http://www.phibetaiota.net/2009/07/2009-fixing-the-white-house-national-intelligence/) |
| 1. Meeting Needs of Public Programs
2. Indications & Warning for New Threats (i.e. Revolutionary Change)
3. Theory & Methods for Counter-Intelligence and Operations Security
4. Information Technology Strategy
5. Establishing a Responsive Requirements System
6. Realigning Resources in an Era of Radical Change
 | 1. Excessive collection of technical intelligence
2. Cursory attention to both open source collection, and the need for a modest expansion of our clandestine human collection capability
3. Severe shortcomings in control over intelligence resources – no capability to evaluate relative returns on investment
4. Mindset inertia – two generations away from understanding Third World and low intensity challenges; entire structure does not lend itself to being restructured
5. Lack of accountability among acquisition managers and the intelligence professionals who support them
6. Lack of commitment to people
 | 1. Establish a National Information Strategy
2. Undertake a Digital Marshall Plan
3. Refocus education on individual education and family integrity
4. Create both a DGNI and a Director of Public Information
5. Create the Technical Collection Agency
6. Elevant the NIC to the Office of the DGNI, expand to 60 seats
7. CIA to be National Analysis Agency
8. Earmark $1 Billion a Year for Open Sources
9. Bring together all eight information tribes
10. Replace spies in Embassies with inter-agency analysis teams
11. Create global extranet for peacekeeping intelligence
12. Create an FBI division dedicated to business protection
13. Stop NSA from handicapping encryption
14. Stop covert action
 | 001 Decision-Support Raison D’être002 Value-Added from Analysis003 Global Coverage Matters More004 Non-Traditional Threats Tops005 Intelligence w/o Translation is 0006 Source Balance Matters More007 “Two Levels Down” (to Street)008 Processing Matters More009 Cultural Intelligence Vital010 Geospatial and Time Tagging 011 Global Open Source Baseline012 Counterintelligence is Root013 Cross-Fertilization Matters 014 Decentralized Intelligence Core015 Collaborative Work and Informal Communications Rise016 New Value is in Content + Context + Speed017 Collection Based on Gaps 018 Collection Doctrine Nuances019 Citizen “Intelligence Minutemen” are Vital020 Production Based on Needs 021 Strategic Intelligence Matters 022 Budget Intelligence Mandatory023 Public Intelligence Drives Public Policy024 Analysts are Managers025 New Measures of Merit026 Multi-Lateral Burden-Sharing is Vital | Create Open Source Agency as recommended by 9/11 Commission- with diplomatic Office of Information Sharing Treaties and Agreements- with a Multinational Decision Suppoirt Center and Network- Funding a Community Decision Support Networks | Activate the “M” in OMB, doing Whole of Government strategic presidential managementReinvent concept of national securityFixing the WH* Deputy VP for Commonwealth
* Deputy VP for National Security
* Director-General for Global Strategy
* Convert NSC into a National Policy Council

Fixing Intelligence* Embrace the Strategic Analytic Matrix – ten high level threats, twelve core policies
* Create Open Source Agency
* DCI as Director of Classified Intelligence
* Integration of education, intelligence, and research
* Global Range of Needs Table
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